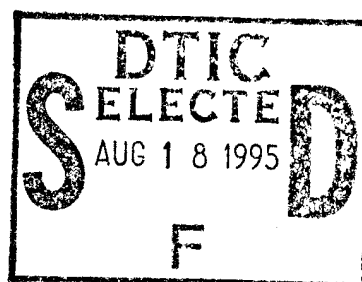


NAVAL POSTGRADUATE SCHOOL MONTEREY, CALIFORNIA



THESIS

THE IMPACT OF THE MILITARY DRAWDOWN ON USN AVIATOR RETENTION RATES

by

Russell S. Turner

March, 1995

Thesis Co-Advisors:

Stephen L. Mehay
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**THE IMPACT OF THE MILITARY DRAWDOWN
ON USN AVIATOR RETENTION RATES**

by

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Lieutenant, United States Navy
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Submitted in partial fulfillment
of the requirements for the degree of

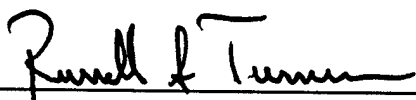
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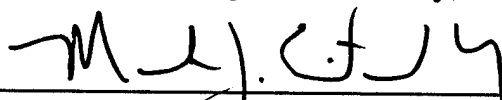


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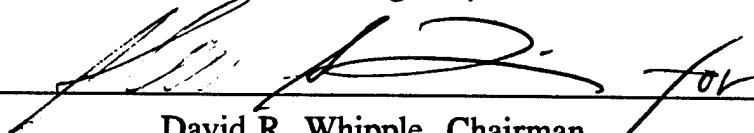
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I. INTRODUCTION

The objective of this thesis is to design and construct a unique analytical data base and to examine the effects of the military drawdown on the retention of Naval aviators. Having accurate measures of retention is vital to policymakers and planners, since retention rates influence many manpower requirements and force management policies. Herein lies the current problem: as part of the military drawdown, a number of policies were implemented whose goal was to induce separation. These policies thus reduced retention rates below what they normally would have been and distorted the underlying trend in voluntary retention. The purpose of this thesis is to identify and isolate the effect of these specific drawdown policies on aviator retention. The goal is to provide manpower planners with adjusted historical retention rates during that drawdown will serve as the basis for more accurate and reliable forecasts of future aviator retention in the post-drawdown period. These rates may also provide an early warning signal that policies may need to be altered to offset predicted changes in retention.

The training of Naval aviators, both pilots and Naval flight officers (NFOs), is among the most costly training provided by the Department of Defense and one of the biggest investments in human capital made by the Department of the Navy. Because of the size of this investment, retention must be sufficiently high to guarantee the Navy a return on its investment. Because of this, aviator retention rates are tracked and analyzed closely to detect future changes and to provide accurate and reliable data for policy formulation and manpower planning.

Two types of survival or retention rates are used to describe trends in the voluntary retention behavior of Naval aviators: (a) minimum service requirement (MSR) survival rates, and (b) cumulative continuation rates (CCR). MSR survival rates are true cohort rates in the sense that they track an aviation community from MSR-1 (the year before service obligation from flight school has been completed) to MSR+2 (two years after the obligation has been completed). This period, MSR-1 to MSR+2, encompasses

the period at the end of a service obligation incurred in return for flight training; and it is generally the time of highest voluntary losses in the pre-retirement career period.

The cumulative continuation rate (CCR) is the second (and official) method of calculating a survival rate. The CCR is calculated as the product of continuation or retention rates from a given MSR (generally, year of service 6) through the eleventh year of service. The continuation rates are calculated based on the "spot" retention rates from the cross section of aviators in the Navy spanning those years of service. Hence, the CCR is not a cohort survival rate, but rather a cross-sectional snapshot of continuation behavior.

Although, both the MSR and CCR are used to describe trends in the voluntary retention behavior of Naval aviators, there is some debate as to which of the two measures provides the better indicator of retention trends. However, policies implemented as part of the force downsizing have made identifying trends more difficult. These policies include:

1. requiring additional obligated service in return for flight training,
2. changing the augmentation policies for reserves,
3. requiring additional obligated service in return for aviation continuation pay (bonus),
4. and offering voluntary separation incentives (Voluntary Separation Incentive/Special Separation Bonus program) to target officers.

Hence, it is appropriate to determine what effects the policies that have been implemented to achieve the drawdown, may have had on underlying voluntary survival rates of Naval aviators. Note, too, that the military downsizing itself may have influenced retention behavior, independent of the specific policies.

The purpose of this study is to separate the influence of drawdown policies affecting observed retention from the decisions of aviators that form the "true" underlying voluntary survival rates. A new set of survival rates can be constructed that reflect

voluntary separation decisions, independent of separation induced by the drawdown policies. The effect of the various policies on observed retention in the original rates can then be estimated for both the MSR cohort rates and the CCRs. An overall assessment of the relative merits of the two methods of calculating retention is presented.

The effect of various policies is assessed at both a "micro" and a "macro" level. At the "micro" or individual level, the effect of policies on observed retention rates is assessed by calculating cohort rates based on the retention decisions of individual officers. A time line of policies affecting retention (e.g., date at which new MSR is effective and date for changes in Involuntary Reduction in Active Duty policies) is compared to actual transactions as indicated on personnel records. Involuntary individual retention/separation decisions have been deleted from the cohort rates. A synthetic set of "voluntary " rates is then constructed and compared with the original MSR and CCR rates.

The second, "macro" level adjustment to observed CCRs and MSR rates is based on a simple regression model. Continuation rates are calculated by fiscal year and year of service and related to policies that have likely influenced the rates in an "event" analysis. A regression analysis provides a quantitative estimate of the effect of those policies along with a method to adjust CCR and MSR rates.

II. LITERATURE REVIEW

Although no prior research has been conducted on the impact of military downsizing on Naval aviators, numerous studies have addressed aviator continuation rates. The continuation rate for a group of officers is the percent of a particular cohort (based on year of entry) remaining in the Navy over a given period. Because these rates influence numerous decisions concerning personnel policy, having accurate measures of aviator continuation is vital to defense policymakers and planners.

A. CALCULATING CONTINUATION RATES

Continuation rates measure the fraction of a cohort (sorted by designator and year group) remaining in a community from one year to the next. The continuation rate, C_t , is generally defined as the ratio of the inventory of a given cohort at the end of a period, A_t , divided by the inventory at the beginning of the period, N_t :

$$C_t = A_t / N_t$$

These simple continuation rates are used by planners to project the future availability of manpower. Accurate historical continuation rates are needed in planning for the number of pilots to train, the number to retain at different career points, and for determining the size and availability of monetary incentives such as the aviator bonus.

B. METHODOLOGIES

As previously observed, two methods are used to measure continuation behavior (Cymrot, 1988). The CCR is based on a cross section of continuation rates from different year groups in a single year. The CCR is used as an estimate of the probability of continuation over a segment of an aviator's career. In the aviation community, CR_{6-11} is used to measure continuation after the completion of the minimum service obligation for flight training. By using year of service (YOS) 6 as a starting point, the calculation captures all of the decisions at the time of completion of the initial service obligation, and encompasses the period of highest voluntary losses for aviators. The CCR is calculated

as the product of the annual continuation rates for the desired range of years of service. Table 2.1 illustrates the calculation of CCR_{6-11} for pilots in Fiscal Year 1993 (omitting all involuntary separations). Thus, in 1993 the CCR was 36.02 percent. In Table 2.1, YG denotes the year group, and CR is the continuation rate for each YOS. The concept behind this calculation is that if we start with one hundred aviators at YOS = 6 and six leave, then ninety-four continue to YOS = 7 at which time fourteen leave, and so on until YOS = 11. Thus, at YOS = 11, only thirty-six of the original aviators are shown to remain.

Table 2.1 Calculation of CCR_{6-11} for Fiscal 1993

YOS	YG	N_t	A_t	CR(%) A_t/N_t
6	87	270	257	95.2
7	86	1,086	942	83.6
8	85	723	574	71.5
9	84	345	295	80.1
10	83	321	296	85.6
11	82	358	297	92.0

Source: See Appendix A

CCR = 36.02%

Legend: YOS = year of service, CR = continuation rate, N_t = beginning inventory,
 A_t = ending inventory.

An alternative method for calculating continuation is the historical continuation rate, which is calculated by tracking a single year group (YG) or set of year groups over a period of years. For example, YG 82 could be tracked from fiscal 1987 to fiscal 1990 to determine the minimum service requirement or MSR survival rates from MSR-1 to MSR+2. The starting inventory for each group is determined by counting the number of aviators on active duty at the end of the initial year (i.e., for MSR-1, the end of fiscal 1987 for YG 82). The aviators in this cohort are then tracked until the end of the final year (i.e., for MSR+2, the end of fiscal 1992 for YG 82). The continuation rate is the inventory at YOS 8 divided by the starting inventory.

C. CRITIQUE

Continuation rates reflect the outflow of manpower from a community. Difficulties in accurately measuring continuation rates arise due to manpower "turbulence," which results from the following cohort inflows and outflows:

1. Lateral ins - Lateral transfer of a non-aviator to an aviator designator.
2. Lateral outs - Lateral transfer of an aviator to a non-aviator designator.
3. Accessions - Those not on active duty the previous year (i.e., interservice transfer of an aviator or return to active duty).
4. Year group ins - Change of year group.
5. Year group outs - Change of year group.
6. Attrition - Those leaving the Navy.

Inflows result in the ending inventory for one fiscal year not corresponding to the inventory at the beginning of the following year. This leads to a difference in calculated gross and net continuation rates. Continuation rates based on the gross flow are generally lower than rates based on net flows and tend to exaggerate attrition. As the amount of

turbulence in the data increases, the difference between gross and net continuation rates increases. (Cymrot, 1988) The following example illustrates the problem:

<u>Gross CR</u>	<u>Net CR</u>
Fiscal 1992 Beginning Inventory = 100	Fiscal 1992 Beginning Inventory = 100
<u>Fiscal 1992 Ending Inventory = 90</u>	<u>Fiscal 1993 Beginning Inventory = 95</u>
Gross CR = 90 percent	Net CR = 95 percent

Manpower planners and policymakers need to be aware of these differences and apply the appropriate rates to each situation. Cymrot (1988) concludes that, when continuation is used as an indicator of total inventory, inflows should be included in the calculation of endstrength. If the continuation rate is being used to measure the response of separation to policy changes, then the tracking of initial inventories (net CR) is a more accurate measure of continuation.

The inherent flaw with the CCR and MSR measures is that they do not take account of policies that are designed to alter retention. The potential failure to adjust in the CCR for changes in the MSR is a good example of this. The effects of aviator bonuses, voluntary and involuntary separation programs, and other policies are impounded in the rates. Although it is generally agreed that these policies affect the observed rates, policymakers and manpower planners are left conjecturing about the influence of such policies and the underlying retention rates.

D. BASELINE CONTINUATION RATES

Baseline continuation rates are defined as a set of continuation rates that would exist in the absence of any policies introduced to accomplish the downsizing. Forecasted baseline rates can be compared with the actual continuation rates during the downsizing to estimate the aggregate effect of the various downsizing policies on aviator continuation

rates. Thus, the underlying continuation rate is the difference between the predicted baseline and the actual rates during the downsizing period.

Two alternative methods to calculate the baseline rate can be employed: (a) net continuation rates for a specific year, and (b) the average of the net continuation rates for a group of years (Cymrot, 1989). Net continuation rates are the ratios of the inventories of each year group at the end of one year to the inventories at the end of the previous year. Each method has its advantages and disadvantages. Utilizing historical rates from a single year will account for current economic conditions, but may exaggerate the influence of a single factor or event. The advantage of taking the average of rates over several years is that long-term trends may be more readily identified. The main disadvantage is that economic conditions that have since changed may bias the calculated results.

The baseline rates calculated in Table 2.2 for fiscal 1987 show that the greatest pilot losses occurred during YOS 6 through 8. An increase in the MSR to seven years would only delay the majority of attrition by two years. Cymrot (1989) concludes that increasing the MSR to seven years has no impact on the percentage of pilots remaining through YOS 11.

E. SUMMARY

The literature reviewed provided a number of alternative methods and approaches that have been used to determine continuation (retention) rates for Naval aviators. The variation in acceptable methods for computing continuation rates indicates the difficulty in clearly defining the continuation rate for a specific situation. By accurately determining the appropriate continuation rate, policy-driven influences can be measured and controlled, resulting in underlying survival rates that more accurately reflect voluntary retention decisions of Naval aviators during the force downsizing. This will be attempted in the following chapter.

Table 2.2 Baseline Continuation Rates by Years of Service

<u>Year of Service</u>	<u>Fiscal 1987</u>	<u>Fiscal 1984-87(Average)</u>
1	.87	.87
2	.98	.98
3	.99	.99
4	.99	.99
5	.98	.97
6	.82	.88
7	.74	.76
8	.78	.79
9	.89	.90
10	.88	.89
11	.85	.91
12	.92	.94
13	.93	.96
14	.94	.97
15	.94	.98

Source: Cymrot ,1989.

III. METHODOLOGY

A major component of this research was the design and construction of a unique data base. Historical research has focused primarily on individual data; however, this study analyzes "grouped" data for which there was no existing data base. The resultant analytical data base created for this study will provide future research with a data base better suited to analyze aviator continuation rates.

A. INDIVIDUAL DATA

The database utilized in this study was created from the Officer Master File (OMF) maintained by the Defense Manpower Data Center (DMDC). The OMF contained information on commissioning date, officer designator, loss code, additional qualifying designators (AQDs), Aviation Continuation Program (ACP) participation, and minimum service requirement (MSR). From these data, separate files were created for each of fifteen different fiscal years during the period 1977 to 1993. However, data were missing for fiscal years 1980 and 1983. The database that resulted from merging these fiscal year files contained observations on 16,626 Naval Aviators from year groups 1960 through 1993. Several constraints were placed on the database.

First, only active duty and active-reserve Naval Aviators were included in the files (designators 1310, 1315, 1320, and 1325). Next, in order to include only aviators who were eligible to make the stay-leave decision, those still obligated under their minimum service requirement during a given year were omitted. Also omitted, were any observations with a Stop-Loss indicator equal to one. This denoted individuals whose normal separation was delayed due to Desert Shield/Desert Storm. Finally, observations with a Separation Code Designator (SPD) that indicated reason for separation as being "other than voluntary" were discarded in order to include only aviators who were able to make a voluntary decision. After applying these filters, 14,580 observations were available for analysis.

B. COHORT DATA

A SAS program, coded to determine cohort beginning inventory and ending inventory was run for each fiscal year. Frequency tables were created for each year group by aviator "type" (jet pilot, helicopter pilot, propeller pilot, jet Naval Flight Officer, and propeller Naval Flight Officer). The first set of tables recorded beginning inventories by including all aviators present at the beginning and end of the fiscal year. The ending inventories were calculated by deleting any observation with an SPD. This process resulted in the dataset containing only aviators still remaining at the end of the corresponding fiscal year. Cohort continuation rates (CRs) were calculated by taking the cohort ending inventory and dividing it by the cohort beginning inventory. CRs were calculated for each fiscal year by year group and by aviator type. This resulted in 1,937 aviator cohort continuation rates (Appendix A).

A grouped data file was created using the aviator cohort continuation rates. Each cohort CR was defined as a separate observation in the new dataset. Each observation represents a separate fiscal year, year group, and aviator type. Variables of interest relevant to each observation were then created using fields from the OMF and external information. Annual unemployment data from the Bureau of Labor Statistics and reserve officer augmentation rates as reported by the Aviation Community Manager were created for each cell in the grouped data set. Any observations with a CR equal to 0 or from a year group that was still under MSR was discarded. The final grouped dataset contained 1,552 observations, representing aviator cohorts (year group 60 to 87) by aviator type for fiscal 1977 to 1993. The data represent continuation rates for each of these cells.

C. MODEL SPECIFICATION

The analysis focused on the effect of downsizing policies on aviator cohort continuation rates. The relationship of various downsizing policies to the continuation rate of aviators was specified by the following Ordinary Least Squares (OLS) multivariate regression model:

$$CR_i = \alpha_0 + B_1ACP + B_2VSI/SSB + B_3IRAD + B_4MSR2 + B_5MSR3 + B_6UNEMP + U$$

where, CR is the continuation rate for cell i , α is the intercept term, and the B's represent the coefficients of the variables in the equation to be estimated. The model is estimated using weighted least squares. Weights are used to account for the large variation in cell size across observations and to avoid heteroscedasticity.

The dependent variable, CR, is a continuous variable representing the continuation rate for a given cell. The independent variables are defined as follows:

1. *ACP* is the number of aviation continuation bonuses available to a cohort, defined as a percentage of the cohort;
2. *VSI/SSB* is the percentage of a cell that meets the eligibility requirements for the voluntary separation incentive (VSI) or special separation bonus (SSB);
3. *IRAD* is a dummy variable that captures the effect of the Involuntary Reduction in Active Duty (IRAD) policy¹;
4. *MSR2* is a dummy variable for aviators in the period MSR, MSR obligation completed, to MSR+2, two years since the completion of MSR obligation (1 = yes, 0 = no);
5. *MSR3* is a dummy variable for MSR+3 to MSR+5 (1 = yes, 0 = no);
6. *UNEMP* is the annual unemployment rate as reported by the Bureau of Labor Statistics. The error term is represented by U . Appendix B contains the mean values for each model variable.

¹ Since the IRAD policy is a function of reserve augmentation rates and these rates generally affect only those in YOS 6 through YOS 11, and then, only that portion of the cohort that are reserves, the value of .30 was assumed to be the average percentage of reserves in each cohort. This value was applied only to cohorts with YOS 6 through YOS 11.

The expected or hypothesized direction (sign) of the relationships between the independent variables and the continuation rate is as follows:

1. ACP is hypothesized to have a positive effect on the continuation rate of both pilots and NFOs. Historically, the policy of offering monetary incentives to aviators to curtail projected manpower shortages has been successful. Theoretically, then, the assumption can be made that the greater the number of bonuses offered, the greater the continuation rate will be.
2. VSI/SSB is theorized to be negatively related to retention (continuation) for both groups. This voluntary downsizing policy is similar to ACP, but opposite in its intent. In this case, a monetary incentive is offered to increase separations, and should result in a decrease in CR.
3. IRAD, an involuntary downsizing policy, was the product of abnormally low augmentation rates for reserve aviators.² This policy resulted in the separation of an aviator if he/she failed to augment. Because it is a decrease in the norm, IRAD is hypothesized to have a negative impact on the continuation rates of pilots and NFOs.
4. MSR2 is expected to have a negative relationship with both groups since it captures the period of time that historically accounts for the greatest manpower losses. The MSR3 variable is theorized to be positively related to continuation. Historically, once individuals have survived through MSR+2, the relationship between years of service and the continuation rate becomes positive (see the calculated CRs in Appendix A).
5. UNEMP is a theoretically relevant environmental variable hypothesized to have an inverse relationship with the continuation rate. It is included in the analysis to investigate the statistical significance and magnitude of the effect of civilian employment conditions.

Seven separate OLS models were estimated, one for pilots, one for NFOs, and one for each respective community (jet, prop, helo, jet nfo, prop nfo). Separate models were run due to the sizable differences in retention behavior between pilots and NFOs, and between aviation communities that have been observed in prior studies (Cymrot, 1987).

²Augmentation rates for 1993, as reported by the Aviation Community Manager, were 21 percent for pilots and 15 percent for NFOs.

IV. STATISTICAL RESULTS

Results of estimating the weighted OLS models are presented in Tables 4.1 through 4.7. Results for each OLS equation (table) are first summarized. Based on the a priori hypothesized effects of the explanatory variables, a one-tail test of significance is used to test the significance of the regression coefficients (Gujarati, 1988). Following the summaries, each explanatory variable is examined by comparing the expected results and observed outcome of the models.

A. RESULTS OF ESTIMATING OLS MODELS FOR ALL PILOTS COMBINED AND NFOS COMBINED

1. The Pilot Model

Table 4.1 displays the results from a combined OLS model for all three pilot communities (jet, helo, prop). The ACP variable and time-since-MSR variables (MSR2 and MSR3) are all statistically significant for this combined model. The VSI/SSB is not statistically significant, and the positive sign is the opposite of the hypothesized negative relationship. This result occurred in all subsequent models and is discussed further in section C. The IRAD variable is also statistically insignificant; however, its sign is negative, as hypothesized. The unemployment variable also was not statistically significant in this model.

2. The NFO Model

Table 4.2 displays the results from an OLS model of NFO communities including both prop and jet aircraft types. The ACP and time-since-MSR variables are significant, as they were in the pilot model. Again, the remaining variables were not statistically significant. The different results (opposite signs for MSR2) between the two models is explained by the historically observed differences in retention behavior between pilots and NFOs (Cymrot, 1987).

Table 4.1 OLS Results for Pilots

MODEL 1 CR PILOT		
VARIABLE	COEFF	t-VALUE
ACP	15.12	2.048*
VSI/SSB	5.92	0.884
IRAD	-3.79	-0.746
MSR2	-7.80	-2.909*
MSR3	11.14	3.894*
UNEMP	-0.40	-0.412
CONSTANT	88.56	13.763
Rsq. = .034 n = 932	F = 5.43*	*Sig. at .05

Table 4.2 OLS Results for NFOs

MODEL 2 CR NFO		
VARIABLE	COEFF	t-VALUE
ACP	18.92	2.508*
VSI/SSB	4.83	0.838
IRAD	-5.39	-1.253
MSR2	5.44	1.954*
MSR3	10.94	3.852*
UNEMP	-0.79	-0.857
CONSTANT	88.65	14.482
Rsq. = .0431 n = 623	F = 4.629*	*Sig. at .05

B. RESULTS OF ESTIMATING SEPARATE OLS MODELS BY AIRCRAFT TYPE

1. Jet Pilots

Table 4.3 summarizes the OLS results using the grouped data for jet pilots. The ACP and IRAD variables were not statistically significant; however, the signs of the coefficients were positive and negative, respectively, as hypothesized. MSR2 and MSR3 were both significant with the expected signs. The remaining variables were not statistically significant.

Table 4.3 OLS results for Jet Pilots

MODEL 3 CR JET PILOT		
VARIABLE	COEFF	t-VALUE
ACP	14.46	0.834
VSI/SSB	1.70	0.108
IRAD	-4.97	-0.443
MSR2	-12.16	-2.009*
MSR3	16.88	2.252*
UNEMP	-0.89	-0.387
CONSTANT	93.63	6.142
Rsqu. = .0394 n = 310	F = 2.10*	*Sig. at .05

2. Helo Pilots

Table 4.4 summarizes the OLS results for helicopter pilots. ACP and MSR3 were statistically significant for helo pilots. The IRAD variable was insignificant, but displayed the hypothesized sign. Although the MSR2 variable was also insignificant, it should be noted that the sign of the coefficient was positive, which was not expected.

Table 4.4 OLS Results for Helo Pilots

MODEL 4 CR HELO PILOT		
VARIABLE	COEFF	t-VALUE
ACP	20.01	1.783*
VSI/SSB	9.44	0.952
IRAD	-4.40	-0.533
MSR2	5.01	1.109
MSR3	12.06	2.797*
UNEMP	-1.04	-0.727
CONSTANT	89.08	9.427
Rsq. = .0457 n = 310	F = 2.428*	*Sig. at .05

3. Prop Pilots

Table 4.5 summarizes the OLS results for prop pilots. ACP, MSR2, MSR3, and UNEMP were all statistically significant with the expected signs. VSI/SSB and IRAD were not statistically significant.

Table 4.5 OLS Results for Prop Pilots

MODEL 5 CR PROP PILOT		
VARIABLE	COEFF	t-VALUE
ACP	7.12	1.667*
VSI/SSB	5.94	1.479
IRAD	0.03	0.010
MSR2	-16.08	-11.029*
MSR3	3.11	1.852*
UNEMP	1.46	2.508*
CONSTANT	78.27	20.519
Rsq. = .3548 n = 310	F = 27.86*	*Sig. at .05

4. Prop NFOs

Table 4.6 summarizes the OLS results for prop NFOs. The ACP and MSR3 variables were statistically significant, and had the hypothesized signs. The remaining explanatory variables were not statistically significant.

Table 4.6 OLS Results for Prop NFOs

MODEL 6 CR PROP NFO		
VARIABLE	COEFF	t-VALUE
ACP	17.73	2.014*
VSI/SSB	1.94	0.316
IRAD	-3.50	-0.711
MSR2	4.63	1.486
MSR3	9.74	3.038*
UNEMP	-0.43	-0.401
CONSTANT	87.29	12.446
Rsq. = .0538 n = 311	F = 2.89*	*Sig. at .05

5. Jet NFOs

Table 4.7 summarizes the OLS results for jet NFOs. The ACP and MSR3 variables were statistically significant. The remaining variables were not statistically significant. As with helo pilots, the MSR2 coefficient had a positive sign, which was contrary to expectations.

Table 4.7 OLS Results for Jet NFOs

MODEL 7 CR JET NFO		
VARIABLE	COEFF	t-VALUE
ACP	20.49	1.67*
VSI/SSB	8.13	0.787
IRAD	-7.25	-1.023
MSR2	6.20	1.315
MSR3	12.16	2.557*
UNEMP	-1.16	-0.762
CONSTANT	90.00	8.918
Rsq. = .0396 n = 311	F = 2.10*	*Sig. at .05

C. DISCUSSION OF THE EFFECTS OF THE EXPLANATORY VARIABLES

1. Aviation Continuation Pay Program (ACP)

The ACP program variable, *ACP*, was statistically significant in the combined pilot and NFO models, with the coefficient indicating a direct relationship between the number of bonuses available and the grouped fiscal year continuation rates for pilots and NFOs. This result supports the hypothesized relationship. When the models were run separately for aircraft type, the ACP variable was significant in all models with the exception of jet pilots. This outcome indicates that an increase in the number of bonuses available to a community significantly increases the continuation rate of that community, averaged over year group and fiscal year.

2. Voluntary Separation Incentive Program (VSI)

VSI/SSB was statistically insignificant in all models but with a positive coefficient instead of the hypothesized negative value. This may be explained by the fact that this policy was targeted to a very small group of officers. It affected only 534 aviators (3.7 percent of dataset) and in only one fiscal year (1993). Also, the omission of other variables that influence CR and interact with *VSI/SSB* (i.e., years of service) will result in an upward bias of the *VSI/SSB* variable.

3. Involuntary Reduction in Active Duty Policy (IRAD)

The IRAD policy variable, *IRAD*, was not statistically significant in any model. This may be due to the small percentage of cohorts in the dataset affected by the IRAD (YG82 to YG87) and by the assumption that only 30 percent of those cohorts are affected. However, the signs of the coefficients were negative, as hypothesized. The results indicate that, with the IRAD policy in effect there is an observed decrease in the continuation rate.

4. MSR2

Having time in service between MSR0 and MSR+2 was significant for jet and prop pilots only. The results indicate a significant difference in retention behavior

between pilots and NFOs, and between fixed wing and helicopter communities. For helo pilots and NFOs, not only was this variable insignificant, but the sign of the coefficient was positive. The historically large losses of aviators during this period of time are probably best attributed to the substantially larger separation rates in the jet and prop pilot communities due to the draw of the commercial airline industry. Having specialized skills with severely limited civilian applicability, helo pilots and NFOs are less apt than fixed wing pilots to separate at this time.

5. MSR3

For both pilots and NFOs, being at the career point between MSR+3 and MSR+5 (approximately equal to YOS 9-11) is a significant factor explaining continuation. There is a direct relationship, indicating that, as time-since-MSR increases beyond the MSR2 period, the continuation rate will increase, as hypothesized.

6. Civilian Unemployment

The annual civilian unemployment variable was significant only in the model for prop pilots. The coefficient indicates a direct relationship between the annual unemployment rate and the continuation rate of prop pilots. The fact that the skills required for flying multi-engine propeller aircraft and commercial airline aircraft are similar, results in prop pilots being a major source of new hires for the airline industry. Although jet pilots also fly fixed-wing aircraft, there is a significant difference in aircraft type, thus it is not as easy for jet pilots to transfer their skills to the commercial airline industry. As annual unemployment increases, it is be assumed that airline hiring rates are lower, resulting in fewer prop pilots separating.

D. GOODNESS-OF-FIT OF THE OLS MODELS

The model R^2 , defined as the coefficient of determination, is one measure of the goodness-of-fit of a regression model. Specifically, it measures the proportion of the total variation in the dependent variable (CR) explained by the regression model. The R^2 for each model is displayed in Tables 4.1 through 4.7. The low R^2 values of the models are a function of attempting only to measure the effect of various policies on the continuation

rate. The models probably suffer from specification bias because they omit some important factors that determine retention behavior (e.g., commercial airline hiring rates).

The F-value of the model is a measure of the overall significance of the estimated regression. It tests the null hypothesis that all of the estimated coefficients are jointly equal to zero. The calculated F-value for each model is displayed in Tables 4.1 through 4.7. The calculated F-value of each model is compared to the critical F-statistic of 2.10 (at the .05 level of significance). A calculated value greater than the critical value indicates that the null hypothesis can be rejected. Thus, despite the low R^2 values, the models are a significant improvement in explaining the variation in CR.

V. CONCLUSIONS

This thesis examines the relationship between various Navy downsizing policies introduced in the early 1990's and the continuation rate of Naval aviators. A unique database was developed for the analysis and will provide future retention research with the "grouped" data necessary to study aviator continuation rates. The analysis found that a statistically significant positive relationship exists between an increase in the amount of ACP bonuses and the continuation rate, within the pilot and NFO communities. Specifically, the study found that increasing the bonuses to the pilot community by one percent would increase the pilot continuation rate by 17.66 percent. At the same time, increasing the percentage of bonuses available to the NFO community by one percent would increase the NFO continuation rate by 20.68 percent. The VSI/SSB and IRAD downsizing policies were found to be statistically insignificant. The following list summarizes the estimated effect of the bonus on the pilot and NFO communities:

1. Jet pilot: a one percent increase in bonuses available to jet pilots resulted in a 15.7 percent increase in the jet pilot mean CR.
2. Helo pilot: a one percent increase in bonuses available to helo pilots resulted in a 21.7 percent increase in the helo pilot mean CR.
3. Prop pilot: a one percent increase in bonuses available to prop pilots resulted in a 8.1 percent increase in the prop pilot mean CR.
4. Jet NFO: a one percent increase in bonuses available to jet NFOs resulted in a 22.2 percent increase in the jet NFO mean CR.
5. Prop NFO: a one percent increase in bonuses available to prop NFOs resulted in a 19.6 percent increase in the prop NFO mean CR.

By isolating the effects of the various downsizing policies, estimated adjustments can now be applied to the historical rates to identify the "true" underlying retention rates. The following example illustrates the adjustment process. The CR for pilots in year group 85 for fiscal 1993 was 71.53 percent (see CRs in Appendix A). The variable ACP

estimated coefficient from the pilot model is 15.12. Since the bonus increases retention, the adjustment is made by subtracting the coefficient value from the calculated rate. This results in an adjusted CR of 56.41 percent. The next adjustment is applied for the IRAD policy. Since the IRAD decreased normal retention, the adjustment is now made by adding the estimated coefficient value (3.79) to the CR of 56.41. The adjusted CR is now 60.2 percent. Because of the problems encountered in the model with the VSI/SSB variable, the adjustment for this policy was made by removing VSI/SSB takers from the 85 pilot cohort and then calculating the rate. This resulted in a 12.32 percent increase in the rate. Applying this adjustment to the ACP and IRAD adjusted CR of 60.2, resulted in the underlying baseline CR of 67.62. As can be seen the underlying retention rate is lower than the unadjusted reported rate of 71.53. This process can be applied to other cohorts in the same manner and the adjusted continuation rates can be used to calculate adjusted CCRs or MSR survival rates that will provide manpower planners and policymakers with the "true" underlying retention rate and an indicator of various downsizing policy effects.

A. SPECIFICATION BIAS

The omission of relevant variables in specifying the model may result in bias. Environmental variables, such as airline hiring rates and military/civilian pay ratios among other things, would also influence the continuation rate. The omission of these "influential" variables from the model specification would theoretically bias the resultant coefficient values. The consequences of omitting a relevant variable are as follows:

1. If the left out variable is correlated with the VSI/SSB variable, the estimated coefficients of the model will be biased as well as inconsistent.
2. The usual confidence interval and hypotheses testing procedures are likely to give misleading conclusions about the statistical significance of the estimated parameters.

3. The VSI/SSB variable will represent not only its direct effect on CR but also its indirect effect (via the omitted relevant variable) on CR. (Gujarati, 1988)

B. RECOMMENDATIONS

Future research should continue by adding new data to the file as the downsizing progresses. This will enable the model to be further refined. The model should also be expanded by adding the "environmental" variables mentioned above. The model should also be run at the level of the aviation subcommunity (i.e., VF, VA, HSL, VS, etc.), since this is the point at which the bonus is applied. Finally, the cohort database developed for this research should be merged with the OMF individual data to specify and estimate a retention model for aviators on individual data.

C. SUMMARY

Monitoring and correctly interpreting trends in aviator retention, along with understanding the impact of Navy policies, is a critical manpower function. This analysis identifies the statistical relationships between the various downsizing policies and the underlying voluntary survival rate of Naval aviators. This information provides manpower planners and policymakers with adjusted continuation rates that should enable a more accurate and reliable forecast of future aviator retention. Ultimately, this information should also provide a more refined force-shaping tool for determining and implementing effective aviator retention policies.

APPENDIX A. COHORT CONTINUATION RATES³

³Voluntary Rates; Involuntary Separations and Obligated Service Restricted Out; other restrictions noted in text.

FY92							PILOT						PROP						PILOT		
	HELO						JET														
YG	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR
91	5	5	1.0000	5	5	1.0000	5	5	1.0000	8	8	1.0000	8	8	1.0000	18	18	1.0000	18	18	1.0000
90	11	10	0.9091	2	2	1.0000	2	2	1.0000	8	8	1.0000	8	8	1.0000	21	20	0.9524	20	20	0.9524
89	16	16	1.0000	29	29	1.0000	18	18	1.0000	18	18	1.0000	7	7	1.0000	63	63	1.0000	63	63	1.0000
88	20	20	1.0000	41	40	0.9756	31	30	0.9677	31	30	0.9677	102	102	1.0000	45	45	1.0000	45	45	1.0000
87	30	30	1.0000	94	84	0.8936	205	173	0.8439	205	173	0.8439	482	482	1.0000	100	100	0.9804	100	100	0.9804
86	183	175	0.9563	326	254	0.7791	299	235	0.7860	299	235	0.7860	838	838	1.0000	432	432	0.8963	432	432	0.8963
85	213	178	0.8357	109	85	0.7798	145	102	0.7034	145	102	0.7034	381	381	1.0000	667	667	0.7959	667	667	0.7959
84	127	97	0.7638	93	60	0.6452	148	111	0.7500	148	111	0.7500	358	358	1.0000	284	284	0.7454	284	284	0.7454
83	117	109	0.9316	100	83	0.8300	152	143	0.9408	152	143	0.9408	355	355	1.0000	280	280	0.7821	280	280	0.7821
82	103	103	1.0000	61	57	0.9344	135	130	0.9630	135	130	0.9630	294	294	1.0000	329	329	0.9268	329	329	0.9268
81	98	98	1.0000	32	28	0.8750	110	107	0.9727	110	107	0.9727	181	181	1.0000	285	285	0.9694	285	285	0.9694
80	39	39	1.0000	63	60	0.9524	117	113	0.9658	117	113	0.9658	213	213	1.0000	174	174	0.9613	174	174	0.9613
79	33	32	0.9697	35	34	0.9714	160	155	0.9688	160	155	0.9688	219	219	1.0000	205	205	0.9624	205	205	0.9624
78	24	23	0.9583	26	26	1.0000	159	154	0.9686	159	154	0.9686	201	201	1.0000	212	212	0.9680	212	212	0.9680
77	16	16	1.0000	12	11	0.9167	90	90	1.0000	90	90	1.0000	112	112	1.0000	196	196	0.9751	196	196	0.9751
76	10	9	0.9000	20	19	0.9500	189	182	0.9630	189	182	0.9630	228	228	1.0000	110	110	0.9821	110	110	0.9821
75	19	19	1.0000	23	23	1.0000	225	218	0.9689	225	218	0.9689	274	274	1.0000	220	220	0.9649	220	220	0.9649
74	26	25	0.9615	33	27	0.8182	188	157	0.8351	188	157	0.8351	246	246	1.0000	266	266	0.9708	266	266	0.9708
73	25	23	0.9200	17	14	0.8235	162	116	0.7160	162	116	0.7160	195	195	1.0000	207	207	0.8415	207	207	0.8415
72	16	14	0.8750	3	2	0.6667	100	77	0.7700	100	77	0.7700	113	113	1.0000	144	144	0.7385	144	144	0.7385
71	10	7	0.7000	8	8	1.0000	126	103	0.8175	126	103	0.8175	139	139	1.0000	86	86	0.7611	86	86	0.7611
70	5	5	1.0000	15	14	0.9333	134	113	0.8433	134	113	0.8433	153	153	1.0000	116	116	0.8345	116	116	0.8345
69	4	3	0.7500	6	5	0.8333	97	81	0.8351	97	81	0.8351	107	107	1.0000	130	130	0.8497	130	130	0.8497
68	4	2	0.5000	5	4	0.8000	103	86	0.8350	103	86	0.8350	111	111	1.0000	88	88	0.8224	88	88	0.8224
67	3	1	0.3333	6	6	1.0000	77	54	0.7013	77	54	0.7013	85	85	1.0000	91	91	0.8198	91	91	0.8198
66	2	0	0.0000	3	1	0.3333	39	24	0.6154	39	24	0.6154	42	42	1.0000	60	60	0.7059	60	60	0.7059
65	0	0	0.0000	3	3	1.0000	27	24	0.8889	27	24	0.8889	31	31	1.0000	25	25	0.5952	25	25	0.5952
64	1	0	0.0000	2	2	1.0000	21	18	0.8571	21	18	0.8571	24	24	1.0000	27	27	0.8710	27	27	0.8710
63	1	1	1.0000	1	1	1.0000	14	13	0.9286	14	13	0.9286	15	15	1.0000	21	21	0.8750	21	21	0.8750
62	0	0	0.0000	0	0	0.0000	5	4	0.8000	5	4	0.8000	5	5	1.0000	14	14	0.9333	14	14	0.9333
61	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	4	4	0.8000	4	4	0.8000
60	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	7	7	1.0000	7	7	1.0000	7	7	1.0000
	1161	1060		1191	1005		3306	2861		3306	2861		5658	4926							

Fy92																		
	JET						NFO						NFO					
YG	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR
91	0	0	-	1	1	1.0000	1	1	1.0000	1	1	1.0000	1	1	1.0000	1	1	1.0000
90	18	18	1.0000	17	16	0.9412	35	34	0.9714	35	34	0.9714	35	34	0.9714	35	34	0.9714
89	11	11	1.0000	5	5	1.0000	20	20	1.0000	25	25	1.0000	25	25	1.0000	25	25	1.0000
88	5	5	1.0000	52	52	1.0000	63	62	0.9841	63	62	0.9841	63	62	0.9841	63	62	0.9841
87	11	10	0.9091	114	109	0.9561	206	199	0.9660	206	199	0.9660	206	199	0.9660	206	199	0.9660
86	92	90	0.9783	255	233	0.9137	468	433	0.9252	468	433	0.9252	468	433	0.9252	468	433	0.9252
85	213	200	0.9390	203	159	0.7833	368	286	0.7772	368	286	0.7772	368	286	0.7772	368	286	0.7772
84	165	127	0.7697	202	174	0.8614	315	267	0.8476	315	267	0.8476	315	267	0.8476	315	267	0.8476
83	113	93	0.8230	146	141	0.9658	225	218	0.9689	225	218	0.9689	225	218	0.9689	225	218	0.9689
82	79	77	0.9747	168	159	0.9464	237	228	0.9620	237	228	0.9620	237	228	0.9620	237	228	0.9620
81	69	69	1.0000	179	168	0.9385	228	215	0.9430	228	215	0.9430	228	215	0.9430	228	215	0.9430
80	49	47	0.9592	164	155	0.9451	193	183	0.9482	193	183	0.9482	193	183	0.9482	193	183	0.9482
79	29	28	0.9655	126	123	0.9762	147	143	0.9728	147	143	0.9728	147	143	0.9728	147	143	0.9728
78	21	20	0.9524	131	123	0.9389	152	144	0.9474	152	144	0.9474	152	144	0.9474	152	144	0.9474
77	21	21	1.0000	84	75	0.8929	97	88	0.9072	97	88	0.9072	97	88	0.9072	97	88	0.9072
76	13	13	1.0000	156	145	0.9295	169	157	0.9290	169	157	0.9290	169	157	0.9290	169	157	0.9290
75	13	12	0.9231	167	153	0.9162	183	168	0.9180	183	168	0.9180	183	168	0.9180	183	168	0.9180
74	16	15	0.9375	156	135	0.8654	180	157	0.8722	180	157	0.8722	180	157	0.8722	180	157	0.8722
73	24	22	0.9167	73	51	0.6986	86	61	0.7093	86	61	0.7093	86	61	0.7093	86	61	0.7093
72	13	10	0.7692	78	67	0.8590	86	74	0.8605	86	74	0.8605	86	74	0.8605	86	74	0.8605
71	8	7	0.8750	67	54	0.8060	67	54	0.8060	67	54	0.8060	67	54	0.8060	67	54	0.8060
70	0	0	-	54	44	0.8148	59	49	0.8305	59	49	0.8305	59	49	0.8305	59	49	0.8305
69	5	5	1.0000	28	22	0.7857	33	27	0.8182	33	27	0.8182	33	27	0.8182	33	27	0.8182
68	5	5	1.0000	19	14	0.7368	19	14	0.7368	19	14	0.7368	19	14	0.7368	19	14	0.7368
67	0	0	-	30	19	0.6333	30	19	0.6333	30	19	0.6333	30	19	0.6333	30	19	0.6333
66	0	0	-	9	3	0.3333	9	3	0.3333	9	3	0.3333	9	3	0.3333	9	3	0.3333
65	0	0	-	6	4	0.6667	6	4	0.6667	6	4	0.6667	6	4	0.6667	6	4	0.6667
64	0	0	-	7	7	1.0000	8	8	1.0000	8	8	1.0000	8	8	1.0000	8	8	1.0000
63	1	1	1.0000	0	0	-	0	0	-	0	0	-	0	0	-	0	0	-
62	0	0	-	1	0	-	1	0	-	1	0	-	1	0	-	1	0	-
61	0	0	-	2	2	1.0000	2	2	1.0000	2	2	1.0000	2	2	1.0000	2	2	1.0000
60	0	0	-	2720	2433		3714	3339		3714	3339		3714	3339		3714	3339	
	994	906																

FY91	HELO				PILOT				PROP				PILOT			
	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV
YG																
90	6	5	0.8333	2	1	0.5000	4	4	1.0000	12	10	0.8333				
89	12	12	1.0000	30	30	1.0000	14	14	1.0000	56	56	1.0000				
88	11	11	1.0000	7	7	1.0000	5	5	1.0000	23	23	1.0000				
87	15	15	1.0000	41	41	1.0000	22	19	0.8636	78	75	0.9615				
86	18	18	1.0000	20	20	1.0000	34	32	0.9412	72	70	0.9722				
85	161	145	0.9006	178	150	0.8427	244	172	0.7049	583	467	0.8010				
84	153	129	0.8431	139	100	0.7194	194	122	0.6289	486	351	0.7222				
83	131	111	0.8473	138	85	0.6159	194	127	0.6546	463	323	0.6976				
82	122	114	0.9344	131	96	0.7328	173	150	0.8671	426	360	0.8451				
81	118	113	0.9576	80	70	0.8750	136	124	0.9118	334	307	0.9192				
80	44	42	0.9545	39	35	0.8974	114	105	0.9211	197	182	0.9239				
79	36	34	0.9444	81	71	0.8765	120	107	0.8917	237	212	0.8945				
78	33	25	0.7576	62	49	0.7903	155	144	0.9290	250	218	0.8720				
77	19	19	1.0000	48	42	0.8750	153	145	0.9477	220	206	0.9364				
76	10	9	0.9000	32	26	0.8125	78	76	0.9744	120	111	0.9250				
75	18	18	1.0000	46	43	0.9348	174	165	0.9483	238	226	0.9496				
74	29	25	0.8621	55	52	0.9455	206	196	0.9515	290	273	0.9414				
73	27	23	0.8519	62	54	0.8710	173	159	0.9191	262	236	0.9008				
72	24	22	0.9167	47	40	0.8511	168	143	0.8512	239	205	0.8577				
71	19	12	0.6316	36	30	0.8333	105	68	0.6476	160	110	0.6875				
70	7	5	0.7143	47	45	0.9574	108	95	0.8796	162	145	0.8951				
69	8	6	0.7500	54	50	0.9259	126	107	0.8492	188	163	0.8670				
68	6	4	0.6667	44	37	0.8409	78	68	0.8718	128	109	0.8516				
67	5	3	0.6000	49	46	0.9388	86	75	0.8721	140	124	0.8857				
66	4	3	0.7500	50	46	0.9200	56	42	0.7500	110	91	0.8273				
65	1	1	1.0000	25	20	0.8000	33	24	0.7273	59	45	0.7627				
64	1	1	1.0000	21	17	0.8095	18	12	0.6667	40	30	0.7500				
63	2	1	0.5000	12	10	0.8333	18	14	0.7778	32	25	0.7813				
62	3	3	1.0000	18	12	0.6667	13	10	0.7692	34	25	0.7353				
61	0	0	0.0000	2	2	1.0000	7	5	0.7143	9	7	0.7778				
60	1	0	0.0000	6	5	0.8333	4	3	0.7500	11	8	0.7273				
	1044	929		1602	1332		3013	2532		5659	4793					

Fy91					NFO							
	JET				PROP				NFO			
YG	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR
90	4	4	1.0000	13	13	1.0000	17	17	1.0000	17	17	1.0000
89	3	2	0.6667	4	4	1.0000	7	7	1.0000	7	6	0.8571
88	4	4	1.0000	18	18	1.0000	22	22	1.0000	22	22	1.0000
87	3	3	1.0000	33	32	0.9697	36	35	0.9722	36	35	0.9722
86	11	11	1.0000	28	28	1.0000	39	39	1.0000	39	39	1.0000
85	133	126	0.9474	157	148	0.9427	290	274	0.9448	290	274	0.9448
84	190	172	0.9053	210	194	0.9238	400	366	0.9150	400	366	0.9150
83	135	112	0.8296	213	185	0.8685	348	297	0.8534	348	297	0.8534
82	86	83	0.9651	160	146	0.9125	246	229	0.9309	246	229	0.9309
81	83	80	0.9639	170	163	0.9588	253	243	0.9605	253	243	0.9605
80	95	58	0.6105	174	171	0.9828	269	229	0.8513	269	229	0.8513
79	44	40	0.9091	158	151	0.9557	202	191	0.9455	202	191	0.9455
78	35	33	0.9429	117	114	0.9744	152	147	0.9671	152	147	0.9671
77	33	31	0.9394	126	123	0.9762	159	154	0.9686	159	154	0.9686
76	23	23	1.0000	74	70	0.9459	97	93	0.9588	97	93	0.9588
75	24	23	0.9583	150	141	0.9400	174	164	0.9425	174	164	0.9425
74	34	30	0.8824	156	146	0.9359	190	176	0.9263	190	176	0.9263
73	50	48	0.9600	136	124	0.9118	186	172	0.9247	186	172	0.9247
72	34	31	0.9118	82	68	0.8293	116	99	0.8534	116	99	0.8534
71	30	24	0.8000	82	68	0.8293	112	92	0.8214	112	92	0.8214
70	19	16	0.8421	65	54	0.8308	84	70	0.8333	84	70	0.8333
69	21	17	0.8095	55	47	0.8545	76	64	0.8421	76	64	0.8421
68	16	14	0.8750	29	19	0.6552	45	33	0.7333	45	33	0.7333
67	7	6	0.8571	20	18	0.9000	27	24	0.8889	27	24	0.8889
66	20	14	0.7000	20	18	0.9000	40	32	0.8000	40	32	0.8000
65	4	1	0.2500	11	6	0.5455	15	7	0.4667	15	7	0.4667
64	1	1	1.0000	7	5	0.7143	8	6	0.7500	8	6	0.7500
63	8	5	0.6250	5	5	1.0000	13	10	0.7692	13	10	0.7692
62	1	0	-	2	0	-	3	0	-	3	0	-
61	1	0	-	1	0	-	2	0	-	2	0	-
60	1	1	1.0000	1	1	1.0000	2	2	1.0000	2	2	1.0000
	1153	1013		2477	2280		3630	3293		3630	3293	

Fy90					PILOT				PROP				PILOT			
	HELO				JET								END INV			
YG	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	PILOT
89	10	10	1.0000	2	2	1.0000	2	2	1.0000	7	7	1.0000	19	19	1.0000	
88	8	8	1.0000	4	4	1.0000	4	4	1.0000	4	4	1.0000	16	16	1.0000	
87	13	13	1.0000	39	39	1.0000	39	39	1.0000	17	16	0.9412	69	68	0.9855	
86	21	21	1.0000	15	15	1.0000	15	15	1.0000	29	28	0.9655	65	64	0.9846	
85	7	6	0.8571	38	37	0.9737	38	37	0.9737	14	13	0.9286	59	56	0.9492	
84	109	103	0.9450	47	31	0.6596	47	31	0.6596	139	102	0.7338	295	236	0.8000	
83	184	157	0.8533	190	127	0.6684	190	127	0.6684	230	152	0.6609	604	436	0.7219	
82	158	137	0.8671	190	133	0.7000	190	133	0.7000	196	137	0.6990	544	407	0.7482	
81	186	173	0.9301	106	91	0.8585	106	91	0.8585	123	111	0.9024	415	375	0.9036	
80	71	70	0.9859	51	44	0.8627	51	44	0.8627	91	89	0.9780	213	203	0.9531	
79	71	70	0.9859	79	76	0.9620	79	76	0.9620	84	82	0.9762	234	228	0.9744	
78	44	42	0.9545	72	58	0.8056	72	58	0.8056	135	127	0.9407	251	227	0.9044	
77	54	51	0.9444	56	46	0.8214	56	46	0.8214	119	116	0.9748	229	213	0.9301	
76	27	26	0.9630	33	30	0.9091	33	30	0.9091	61	61	1.0000	121	117	0.9669	
75	51	48	0.9412	56	53	0.9464	56	53	0.9464	133	127	0.9549	240	228	0.9500	
74	62	60	0.9677	52	52	1.0000	52	52	1.0000	173	167	0.9653	287	279	0.9721	
73	54	50	0.9259	61	56	0.9180	61	56	0.9180	144	135	0.9375	259	241	0.9305	
72	40	38	0.9500	41	41	1.0000	41	41	1.0000	147	142	0.9660	228	221	0.9893	
71	53	43	0.8113	29	26	0.8966	29	26	0.8966	104	83	0.7981	186	152	0.8172	
70	34	25	0.7353	48	35	0.7292	48	35	0.7292	135	98	0.7259	217	158	0.7281	
69	23	19	0.8261	63	54	0.8571	63	54	0.8571	128	105	0.8203	214	178	0.8318	
68	13	11	0.8462	41	37	0.9024	41	37	0.9024	96	82	0.8542	150	130	0.8667	
67	21	16	0.7619	50	49	0.9800	50	49	0.9800	93	82	0.8817	164	147	0.8963	
66	14	14	1.0000	52	48	0.9231	52	48	0.9231	65	53	0.8154	131	115	0.8779	
65	2	0	0.0000	33	27	0.8182	33	27	0.8182	45	37	0.8222	80	64	0.8000	
64	2	2	1.0000	30	27	0.9000	30	27	0.9000	24	18	0.7500	56	47	0.8393	
63	5	3	0.6000	18	13	0.7222	18	13	0.7222	28	22	0.7857	51	38	0.7451	
62	4	3	0.7500	20	18	0.9000	20	18	0.9000	20	18	0.9000	44	39	0.8864	
61	1	1	1.0000	11	6	0.5455	11	6	0.5455	17	13	0.7647	29	20	0.6897	
60	3	1	0.3333	7	6	0.8571	7	6	0.8571	7	5	0.7143	17	12	0.7059	
	1345	1221		1534	1281		1534	1281		2608	2232		5487	4734		

Fy90										NFO								
	JET									PROP						NFO		
YG	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR
89	1	1	1.0000	1	1	1.0000	1	1	1.0000	1	1	1.0000	2	2	1.0000			
88	5	5	1.0000	19	19	1.0000	19	19	1.0000	24	24	1.0000	24	24	1.0000			
87	2	2	1.0000	24	24	1.0000	24	24	1.0000	25	25	1.0000	26	26	1.0000			
86	7	7	1.0000	25	25	1.0000	25	25	1.0000	5	5	1.0000	32	32	1.0000			
85	5	5	1.0000	130	130	1.0000	130	130	1.0000	126	126	0.9692	10	10	0.9000			
84	148	139	0.9392	189	174	0.9010	189	174	0.9206	278	278	0.9532	381	347	0.9108			
83	192	173	0.9010	166	137	0.8031	166	137	0.8253	293	293	0.8157	303	251	0.9882			
82	127	102	0.8031	157	142	0.9362	157	142	0.9873	254	254	0.9882	199	199	0.9614			
81	141	132	0.9362	149	111	0.9828	149	111	0.9530	160	160	0.9500	155	155	0.9748			
80	97	96	0.9897	117	100	0.9535	117	100	0.9487	159	159	0.9600	101	97	0.9604			
79	58	57	0.9828	100	74	1.0000	100	74	0.9600	186	186	0.9409	203	184	0.9064			
78	43	41	0.9535	74	70	0.9459	74	70	0.9459	103	103	0.8222	191	184	0.9634			
77	59	59	1.0000	137	137	0.9811	137	137	0.9811	117	117	0.9316	118	118	0.8369			
76	27	27	1.0000	82	82	0.9714	82	82	0.9714	103	103	0.7476	74	74	0.8222			
75	49	46	0.9388	108	90	0.8485	108	90	0.8333	60	60	0.7667	31	28	0.9032			
74	47	45	0.9574	80	60	0.7391	80	60	0.7500	51	51	0.8824	34	27	0.7941			
73	53	52	0.9811	63	50	0.8889	63	50	0.7937	24	24	0.8571	20	19	0.7917			
72	35	34	0.9714	39	28	0.8571	39	28	0.7179	12	12	0.8333	20	17	0.8500			
71	33	28	0.8485	21	18	0.8571	21	18	0.8571	10	10	0.5000	5	5	0.4167			
70	23	17	0.7391	28	24	0.9130	28	24	0.8571	9	9	0.4286	4	3	0.3333			
69	27	24	0.8889	27	21	0.8571	27	21	0.7778	3	3	0.3333	3526	3214				
68	21	18	0.8571	20	17	0.8500	20	17	0.8500	2269	2056							
67	10	10	1.0000	12	10	0.8333	12	10	0.8333									
66	23	21	0.9130	10	4	0.4000	10	4	0.4000									
65	7	6	0.8571	7	3	0.4286	7	3	0.4286									
64	4	2	0.5000	3	1	0.3333	3	1	0.3333									
63	8	7	0.8750	1	0.5000		1	0.5000										
62	2	1	0.5000	0			0											
61	2	0	-	7	3	0.4286	7	3	0.4286									
60	1	1	1.0000	3	1	0.3333	3	1	0.3333									
	1257	1158		2269	2056		2269	2056										

Fy88																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
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Fy86																				
	HELO				JET				PILOT				PROP				PILOT			
YG	BEG INV	END INV	CR		BEG INV	END INV	CR		BEG INV	END INV	CR		BEG INV	END INV	CR		BEG INV	END INV	CR	
85	1	1	1.0000		0	0	0.0000		0	0	0.0000		0	0	0.0000		1	1	1.0000	
84	2	2	1.0000		0	0	0.0000		0	0	0.0000		0	0	0.0000		2	2	1.0000	
83	7	7	1.0000		0	0	0.0000		5	5	1.0000		5	5	1.0000		12	12	1.0000	
82	31	31	1.0000		2	2	1.0000		32	32	1.0000		32	32	1.0000		65	65	1.0000	
81	99	99	1.0000		59	59	1.0000		134	134	0.9851		132	132	0.9851		292	290	0.9932	
80	134	129	0.9627		121	111	0.9174		166	166	0.7289		121	121	0.7289		421	361	0.8575	
79	148	135	0.9122		195	158	0.8103		160	160	0.6375		102	102	0.6375		503	395	0.7853	
78	129	116	0.8992		144	122	0.8472		134	134	0.8507		114	114	0.8507		407	352	0.8649	
77	105	102	0.9714		103	96	0.9320		126	126	0.9286		117	117	0.9286		334	315	0.9431	
76	46	44	0.9565		49	47	0.9592		73	73	0.9452		69	69	0.9452		168	160	0.9524	
75	81	78	0.9630		80	73	0.9125		140	140	0.9429		132	132	0.9429		301	283	0.9402	
74	111	108	0.9730		56	55	0.9821		160	160	0.9500		152	152	0.9500		327	315	0.9633	
73	81	75	0.9259		75	67	0.8933		135	135	0.9556		129	129	0.9556		291	271	0.9313	
72	79	78	0.9873		56	53	0.9464		126	126	0.9524		120	120	0.9524		261	251	0.9617	
71	85	83	0.9765		29	27	0.9310		91	91	0.9670		88	88	0.9670		205	198	0.9659	
70	116	115	0.9914		60	58	0.9667		130	130	0.9769		127	127	0.9769		306	300	0.9804	
69	82	82	1.0000		95	94	0.9895		182	174	0.9560		174	174	0.9560		359	350	0.9749	
68	49	47	0.9592		80	79	0.9875		172	170	0.9884		170	170	0.9884		301	296	0.9834	
67	75	70	0.9333		75	71	0.9467		158	143	0.9051		143	143	0.9051		308	284	0.9221	
66	50	45	0.9000		75	56	0.7467		115	86	0.7478		86	86	0.7478		240	187	0.7792	
65	21	18	0.8571		33	31	0.9394		72	59	0.8194		59	59	0.8194		126	108	0.8571	
64	10	10	1.0000		23	18	0.7826		71	60	0.8451		60	60	0.8451		104	88	0.8462	
63	12	12	1.0000		20	19	0.9500		51	47	0.9216		47	47	0.9216		83	78	0.9398	
62	20	19	0.9500		22	21	0.9545		50	41	0.8200		41	41	0.8200		92	81	0.8804	
61	7	6	0.8571		18	17	0.9444		41	31	0.7561		31	31	0.7561		66	54	0.8182	
60	18	16	0.8889		9	9	1.0000		32	28	0.8750		28	28	0.8750		59	53	0.8983	
	1599	1528			1479	1343			2556	2279			5634	5150						

FY86					JET				NFO							
	BEG INV	END INV	CR		BEG INV	END INV	CR		BEG INV	END INV	CR		BEG INV	END INV	CR	
YG	BEG INV	END INV	CR		BEG INV	END INV	CR		BEG INV	END INV	CR		BEG INV	END INV	CR	
85	0	0	-		0	0	0		0	0	-		0	0	-	
84	2	2	1.0000		0	0	0		2	2	-		2	2	1.0000	
83	11	11	1.0000		12	12	1.0000		23	23	1.0000		23	23	1.0000	
82	6	6	1.0000		9	9	1.0000		15	15	1.0000		15	15	1.0000	
81	57	57	1.0000		32	32	1.0000		89	89	1.0000		89	89	1.0000	
80	191	185	0.9686		199	189	0.9497		390	374	0.9590		390	374	0.9590	
79	137	126	0.9197		196	182	0.9286		333	308	0.9249		333	308	0.9249	
78	97	90	0.9278		130	120	0.9231		227	210	0.9251		227	210	0.9251	
77	107	100	0.9346		113	109	0.9646		220	209	0.9500		220	209	0.9500	
76	47	46	0.9787		78	73	0.9359		125	119	0.9520		125	119	0.9520	
75	64	62	0.9688		142	141	0.9930		206	203	0.9854		206	203	0.9854	
74	71	68	0.9577		157	149	0.9490		228	217	0.9518		228	217	0.9518	
73	70	68	0.9714		133	131	0.9850		203	199	0.9803		203	199	0.9803	
72	46	45	0.9783		89	89	1.0000		135	134	0.9926		135	134	0.9926	
71	48	48	1.0000		99	95	0.9596		147	143	0.9728		147	143	0.9728	
70	44	43	0.9773		92	90	0.9783		136	133	0.9779		136	133	0.9779	
69	66	65	0.9848		88	88	1.0000		154	153	0.9935		154	153	0.9935	
68	38	38	1.0000		63	61	0.9683		101	99	0.9802		101	99	0.9802	
67	32	28	0.8750		37	36	0.9730		69	64	0.9275		69	64	0.9275	
66	27	24	0.8889		54	38	0.7037		81	62	0.7654		81	62	0.7654	
65	12	11	0.9167		44	36	0.8182		56	47	0.8393		56	47	0.8393	
64	10	9	0.9000		34	32	0.9412		44	41	0.9318		44	41	0.9318	
63	11	11	1.0000		21	19	0.9048		32	30	0.9375		32	30	0.9375	
62	7	5	0.7143		25	22	0.8800		32	27	0.8438		32	27	0.8438	
61	4	4	1.0000		18	15	0.8333		22	19	0.8636		22	19	0.8636	
60	2	2	1.0000		11	9	0.8182		13	11	0.8462		13	11	0.8462	
	1207	1154			1876	1777			3083	2931			3083	2931		

Fy84									PILOT															
	HELO				JET				PROP				PILOT											
YG	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR			
83	11	11	1.0000	0	0	0.0000	2	2	1.0000	13	13	1.0000												
82	34	34	1.0000	4	4	1.0000	26	26	1.0000	64	64	1.0000												
81	43	43	1.0000	66	66	1.0000	48	46	0.9583	157	155	0.9873												
80	16	16	1.0000	11	11	1.0000	11	11	1.0000	38	38	1.0000												
79	53	53	1.0000	29	29	1.0000	46	43	0.9348	128	125	0.9766												
78	103	98	0.9515	138	125	0.9058	216	197	0.9120	457	420	0.9190												
77	149	141	0.9463	176	165	0.9375	222	184	0.8288	547	490	0.8958												
76	61	57	0.9344	79	70	0.8861	89	82	0.9213	229	209	0.9127												
75	100	98	0.9800	115	107	0.9304	162	155	0.9568	377	360	0.9549												
74	130	129	0.9923	75	74	0.9867	171	162	0.9474	376	365	0.9707												
73	93	88	0.9462	86	81	0.9419	129	121	0.9380	308	290	0.9416												
72	87	86	0.9885	59	58	0.9831	130	123	0.9462	276	267	0.9674												
71	90	86	0.9556	32	30	0.9375	92	89	0.9674	214	205	0.9579												
70	123	122	0.9919	66	63	0.9545	126	123	0.9762	315	308	0.9778												
69	84	84	1.0000	100	99	0.9900	187	180	0.9626	371	363	0.9784												
68	54	53	0.9815	87	86	0.9885	184	180	0.9783	325	319	0.9815												
67	77	77	1.0000	80	80	1.0000	175	170	0.9714	332	327	0.9849												
66	70	68	0.9714	90	87	0.9667	147	143	0.9728	307	298	0.9707												
65	40	38	0.9500	49	42	0.8571	125	109	0.8720	214	189	0.8832												
64	22	16	0.7273	40	32	0.8000	104	80	0.7692	166	128	0.7711												
63	19	15	0.7895	26	24	0.9231	70	60	0.8571	115	99	0.8609												
62	25	24	0.9600	27	25	0.9259	59	54	0.9153	111	103	0.9279												
61	12	12	1.0000	19	19	1.0000	56	47	0.8393	87	78	0.8966												
60	30	26	0.8667	21	20	0.9524	48	40	0.8333	99	86	0.8687												
	1526	1475		1475	1397		2625	2427		5626	5299													

FY78							PILOT																	
	HELO			JET			PROP																	
	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR
YG																								
77	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000
76	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000
75	0	0	0.0000	1	1	1.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	1	1	1.0000	1	1	1.0000	1	1	1.0000
74	2	2	1.0000	0	0	0.0000	2	2	1.0000	2	2	1.0000	2	2	1.0000	4	4	1.0000	4	4	1.0000	4	4	1.0000
73	42	39	0.9286	36	24	0.6667	83	49	0.5904	161	112	0.6957	161	112	0.6957	161	112	0.6957	161	112	0.6957	161	112	0.6957
72	143	114	0.7972	115	65	0.5652	282	180	0.6383	540	359	0.6648	540	359	0.6648	540	359	0.6648	540	359	0.6648	540	359	0.6648
71	162	143	0.8827	97	58	0.5979	186	134	0.7204	445	335	0.7528	445	335	0.7528	445	335	0.7528	445	335	0.7528	445	335	0.7528
70	218	196	0.8991	146	107	0.7329	161	130	0.8075	525	433	0.8248	525	433	0.8248	525	433	0.8248	525	433	0.8248	525	433	0.8248
69	116	108	0.9310	191	163	0.8534	265	235	0.8868	572	506	0.8846	572	506	0.8846	572	506	0.8846	572	506	0.8846	572	506	0.8846
68	81	78	0.9630	157	138	0.8790	195	184	0.9436	433	400	0.9238	433	400	0.9238	433	400	0.9238	433	400	0.9238	433	400	0.9238
67	83	78	0.9398	156	146	0.9359	177	168	0.9492	416	392	0.9423	416	392	0.9423	416	392	0.9423	416	392	0.9423	416	392	0.9423
66	67	66	0.9851	153	151	0.9869	140	136	0.9714	360	353	0.9806	360	353	0.9806	360	353	0.9806	360	353	0.9806	360	353	0.9806
65	47	47	1.0000	84	80	0.9524	142	136	0.9577	273	263	0.9634	273	263	0.9634	273	263	0.9634	273	263	0.9634	273	263	0.9634
64	31	31	1.0000	62	58	0.9355	152	149	0.9803	245	238	0.9714	245	238	0.9714	245	238	0.9714	245	238	0.9714	245	238	0.9714
63	35	34	0.9714	36	35	0.9722	135	131	0.9704	206	200	0.9709	206	200	0.9709	206	200	0.9709	206	200	0.9709	206	200	0.9709
62	33	32	0.9697	44	43	0.9773	129	126	0.9767	206	201	0.9757	206	201	0.9757	206	201	0.9757	206	201	0.9757	206	201	0.9757
61	30	29	0.9667	27	27	1.0000	128	125	0.9766	185	181	0.9784	185	181	0.9784	185	181	0.9784	185	181	0.9784	185	181	0.9784
60	44	41	0.9318	42	39	0.9286	154	144	0.9351	240	224	0.9333	240	224	0.9333	240	224	0.9333	240	224	0.9333	240	224	0.9333
	1134	1038		1347	1135		2331	2029		4812	4202		4812	4202		4812	4202		4812	4202		4812	4202	

FY78									NFO							
	JET				PROP				NFO							
	BEGIN	INV	END	INV	CR	BEGIN	INV	END	INV	CR	BEGIN	INV	END	INV	CR	
YG																
77	0	0	0	0	-	0	0	0	0	-	0	0	0	0	-	
76	0	0	0	0	-	1	1	1	1	1.0000	1	1	1	1	1.0000	
75	1	1	1	1	1.0000	0	0	0	0	-	1	1	1	1	1.0000	
74	98	86	86	86	0.8776	115	115	111	111	0.9652	213	197	197	197	0.9249	
73	146	131	131	131	0.8973	185	185	171	171	0.9243	331	302	302	302	0.9124	
72	105	89	89	89	0.8476	160	160	145	145	0.9063	265	234	234	234	0.8830	
71	90	82	82	82	0.9111	148	148	131	131	0.8851	238	213	213	213	0.8950	
70	87	79	79	79	0.9080	138	138	130	130	0.9420	225	209	209	209	0.9289	
69	119	115	115	115	0.9664	127	127	123	123	0.9685	246	238	238	238	0.9675	
68	72	70	70	70	0.9722	97	97	88	88	0.9072	169	158	158	158	0.9349	
67	51	49	49	49	0.9608	55	55	53	53	0.9636	106	102	102	102	0.9623	
66	56	52	52	52	0.9286	78	78	77	77	0.9872	134	129	129	129	0.9627	
65	49	48	48	48	0.9796	106	106	105	105	0.9906	155	153	153	153	0.9871	
64	31	31	31	31	1.0000	100	100	99	99	0.9900	131	130	130	130	0.9924	
63	28	28	28	28	1.0000	58	58	58	58	1.0000	86	86	86	86	1.0000	
62	24	22	22	22	0.9167	67	67	64	64	0.9552	91	86	86	86	0.9451	
61	15	14	14	14	0.9333	52	52	49	49	0.9423	67	63	63	63	0.9403	
60	10	10	10	10	1.0000	41	41	40	40	0.9756	51	50	50	50	0.9804	
	982	907				1528	1445				2510	2352				

FY77							PILOT														
	HELO						JET			PROP						PILOT					
YG	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR	BEG INV	END INV	CR
76	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000
75	0	0	0.0000	1	1	1.0000	0	0	0.0000	0	0	0.0000	1	1	1.0000	1	1	1.0000	1	1	1.0000
74	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000	0	0	0.0000
73	0	0	0.0000	2	2	1.0000	2	2	1.0000	4	4	1.0000	4	4	1.0000	6	6	1.0000	6	6	1.0000
72	86	77	0.8953	25	25	0.8000	132	103	0.7803	243	200	0.8230	243	200	0.8230	243	200	0.8230	243	200	0.8230
71	165	151	0.9152	89	62	0.6968	203	159	0.7833	457	372	0.8140	457	372	0.8140	457	372	0.8140	457	372	0.8140
70	245	220	0.8980	200	157	0.7850	229	181	0.7904	674	558	0.8279	674	558	0.8279	674	558	0.8279	674	558	0.8279
69	124	117	0.9435	224	207	0.9241	296	274	0.9257	644	598	0.9286	644	598	0.9286	644	598	0.9286	644	598	0.9286
68	94	92	0.9787	192	180	0.9375	231	216	0.9351	517	488	0.9439	517	488	0.9439	517	488	0.9439	517	488	0.9439
67	93	89	0.9570	175	170	0.9714	201	194	0.9652	469	453	0.9659	469	453	0.9659	469	453	0.9659	469	453	0.9659
66	67	66	0.9851	163	161	0.9877	145	142	0.9793	375	369	0.9840	375	369	0.9840	375	369	0.9840	375	369	0.9840
65	47	47	1.0000	93	90	0.9677	144	138	0.9583	284	275	0.9683	284	275	0.9683	284	275	0.9683	284	275	0.9683
64	31	31	1.0000	65	60	0.9231	161	158	0.9814	257	249	0.9689	257	249	0.9689	257	249	0.9689	257	249	0.9689
63	35	35	1.0000	43	41	0.9535	136	133	0.9779	214	209	0.9766	214	209	0.9766	214	209	0.9766	214	209	0.9766
62	33	33	1.0000	47	47	1.0000	134	131	0.9776	214	211	0.9860	214	211	0.9860	214	211	0.9860	214	211	0.9860
61	31	30	0.9677	28	28	1.0000	134	130	0.9701	193	188	0.9741	193	188	0.9741	193	188	0.9741	193	188	0.9741
60	45	44	0.9778	44	44	1.0000	159	156	0.9811	248	244	0.9839	248	244	0.9839	248	244	0.9839	248	244	0.9839
	1096	1032		1391	1270		2309	2119		4796	4421		4796	4421		4796	4421		4796	4421	

APPENDIX B. SAMPLE MEAN VALUES

Table B-1. Mean Values for Full Sample of Aviators

Variable	Mean
CR%	91.0605968
ACP%	0.0450780
VSISIB%	0.0240245
IRAD%	0.0180602
MSR2%	0.0418060
MSR3%	0.0418060
UNEMP%	6.6065775

Table B-2. Mean Values for Pilot Sample

Variable	Mean
CRPILOT%	85.6314223
ACP%	0.0443630
VSISIB%	0.0209424
IRAD%	0.0141361
MSR2%	0.0392670
MSR3%	0.0392670
UNEMP%	6.6172775

Table B-3. Mean Values for NFO Sample

Variable	Mean
CRNFO%	91.4860112
ACP%	0.0421178
VSISIB%	0.0267882
IRAD%	0.0227209
MSR2%	0.0420757
MSR3%	0.0420757
UNEMP%	6.6011220

Table B-4. Mean Values for Helo Pilot Sample

Variable	Mean
CRHELO%	92.2326705
ACP%	0.0500852
VSISIB%	0.0237784
IRAD%	0.0153409
MSR2%	0.0426136
MSR3%	0.0426136
UNEMP%	6.6008523

Table B-5. Mean Values for Jet Pilot Sample

Variable	Mean
CRJET%	91.9451247
ACP%	0.0474792
VSISIB%	0.0207479
IRAD%	0.0149584
MSR2%	0.0415512
MSR3%	0.0415512
UNEMP%	6.6102493

Table B-6. Mean Values for Prop Pilot Sample

Variable	Mean
CRPROP%	88.2486957
ACP%	0.0436685
VSISIB%	0.0221196
IRAD%	0.0146739
MSR2%	0.0407609
MSR3%	0.0407609
UNEMP%	6.6190217

Table B-7. Mean Values for Jet NFO Sample

Variable	Mean
CRJNFO%	92.4948276
ACP%	0.0466954
VSISIB%	0.0255747
IRAD%	0.0232759
MSR2%	0.0431034
MSR3%	0.0431034
UNEMP%	6.5870690

Table B-8. Mean Values for Prop NFO Sample

Variable	Mean
CRNFO%	90.5215385
ACP%	0.0377534
VSISIB%	0.0279452
IRAD%	0.0221918
MSR2%	0.0410959
MSR3%	0.0410959
UNEMP%	6.6145205

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